











RECOMMENDATION #1: DECLARE A HOUSING CRISIS

 Housing is not just a social problem, it is an economic problem

- Tight labor market & <u>no affordable workforce</u> <u>housing</u>
- Businesses cannot maintain or grow without workers nor can we recruit new companies to Whatcom County





RECOMMENDATION #2: USE THE CRISIS TO ALIGN CODES WITH COMMUNITY HOUSING GOALS

- Permitting process must be <u>simplified</u>, <u>streamlined</u>,
 <u>expedited</u>, <u>& solution driven</u>
- Use the crisis for wholesale change versus incremental change
- Use a neutral 3rd party to develop a new rule book that aligns with community goals
 - Completed and implemented by June 2020



TACTICS TO ALIGN CODES WITH GOALS

- 1. Infill toolkit modifications
- 2. Plans to fill and grade for pad ready sites
- 3. Modify public works standards (smaller streets, narrower easements, etc.)
- 4. Increase allowable height/density limits
 - a. Crucial for worker housing near transportation / walkable
- 5. Reduce set backs



TACTICS TO ALIGN CODES WITH GOALS

- 5. Reduce or eliminate commercial space requirements, allow affordable housing to be in other zones
- 6. Reduce or eliminate parking requirements
- 7. Expedited permitting process for green builds, affordable housing, low-income housing (within 2 weeks)
- 8. Reduce staff discretion and eliminate staff discretion when it comes to style guides / codes
- 9. Reduce the time for rezoning or comprehensive plan changes



TACTIC: ANNEX OUTLYING AREAS

- 1. Increase the land supply
- 2. Much of Bellingham's remaining land is in critical areas
- 3. Much of the County land is not currently serviced by infrastructure or utilities, two easy ways to increase the supply quickly:
 - a. Make short platting easier, simpler, faster
 - b. Make it easier for existing owners to permit ADUs & DADUs





RECOMMENDATION #3: PROVIDE INCENTIVES

Increase supply of workforce housing quickly

• Incentivize specific community development goals

• Build a culture around incentives, inclusion & saying yes versus constraints, limits, and exclusion

Tactics for incentives: Provide infrastructure & resources to increase worker housing supply

- 1. Develop publicly owned wetland mitigation banks
 - a. We recommend that the COB expedite the mitigation credit bank
 - Revert back to prior buffers as the DOE has allowed
- 2. Identify funding for infrastructure
 - REP is working on data collection project that will help prioritize the highest ROI projects, to be complete by 12/31/2019
- Provide additional planning services to developers
- 4. Recruit outside developers
- 5. Provide education to planning & permitting staff about the entire property development process
 - a. REP could help implement this strategy



Tactics for incentives: Reduce government fees

- 1. Eliminate or reduce WSST on residential units
 - a. The County should **lobby** WA State
 - b. Adds 10% on to the cost of housing
- 2. Eliminate or reduce impact fees
 - a. Park impact fees are too high
 - b. Traffic impact fees are too high
- Reduce system development charges

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WHAT SUCCESS LOOKS LIKE TO WHATCOM COUNTY'S BUSINESS COMMUNITY

1. The average rental vacancy rates returns to 4-7+%

2. The average available housing supply is 4-7+ months

3. Housing availability can be used as a tool for retention and recruitment for Whatcom County businesses

ENDORSED BY BUSINESS & COMMERCE COMMITTEE VOTING MEMBERS

Committee Chair Bob Pritchett, CEO, Faithlife Committee Vice Chair Clark Campbell, CEO, Gearaid

Debbie Ahl, Founder & Managing Partner, Edgewater Advising Ryan Allsop, CEO, Allsop

Paul Burrill, CEO, Sound Pacific Foods

Pete Dawson, CEO, Dawson Construction

Casey Diggs, CEO, Boundary Bay Brewery

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Brad Rader, CEO, Rader Farms

Sarah Rothenbuhler, CEO, Birch Equipment

Doug Thomas, CEO, Bellingham Cold Storage

Drew Zogby, CEO, Alpha Technologies

























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