

Board and Commission Application

Step 1

Application for Appointment to Whatcom County Boards and Commissions

Public Statement

THIS IS A PUBLIC DOCUMENT: As a candidate for a public board or commission, the information provided will be available to the County Council, County Executive, and the public. All board and commission members are expected to be fair, impartial, and respectful of the public, County staff, and each other. Failure to abide by these expectations may result in revocation of appointment and removal from the appointive position.

Title *Field not completed.*

First Name kelli

Last Name carroll

Today's Date 10/14/2023

Street Address [REDACTED]

City [REDACTED]

Zip [REDACTED]

Do you live in & are you registered to vote in Whatcom County? Yes

Do you have a different mailing address? *Field not completed.*

Primary Telephone [REDACTED]

Secondary Telephone *Field not completed.*

Email Address [REDACTED]

Step 2

1. Name of Board or Committee Public Health Advisory Board

Public Health Advisory Board	I have expertise, career experience, or lived experience in one of the areas listed above.
2. Do you meet the residency, employment, and/or affiliation requirements of the position for which you're applying?	Yes
3. Which Council district do you live in?	District 1
4. Are you a US citizen?	Yes
5. Are you registered to vote in Whatcom County?	Yes
6. Have you declared candidacy (as defined by RCW 42.17A.055) for a paid elected office in any jurisdiction within the county?	No
7. Have you ever been a member of this Board/Commission?	No
8. Do you or your spouse have a financial interest in or are you an employee or officer of any business or agency that does business with Whatcom County?	No
You may attach a resume or detailed summary of experience, qualifications, & interest in response to the following questions	Attached

9. Please describe your occupation (or former occupation if retired), qualifications, professional and/or community activities, and education

My mix of professional experience, along with being a member of the LGBTQ+ community, makes me a uniquely qualified candidate to serve on Whatcom County's Public Health Advisory Board.

Though I've lived in Whatcom County since 2012, I've been employed by King County in a variety of increasingly responsible positions over the last 27 years. For the last six years I have been the Director of Special Projects for the King County Executive. Prior to my current role, I was a Strategic Advisor in the Behavioral Health Division of King County's Department of Community and Human Services. I also served as a Principal Legislative Analyst for the King County Council for close to eight years. I received my master's degree in public administration from Seattle University in 2005.

Through my policy and project management work, I bring deep understanding of public health and human services and criminal legal systems to the Whatcom County Public Health Advisory Board. I understand the meaningful and challenging work of public health systems, as well as the community and financial components that influence and impact services.

10. Please describe why you're interested in serving on this board or commission

As a member of the LGBTQ+ community and a former employee of an AIDS service organization in Seattle (Chicken Soup Brigade - now Lifelong) during the AIDS crisis, I know first-hand how important public health is to my community. I want to ensure LGBTQ+ voices are involved in helping policymakers understand the impacts of their decisions.

I started my public service career in Public Health-Seattle and King County (PHSKC) in 1994 as a receptionist in the Prevention Division before moving up the career ladder to my current position today within the King County Executive's Office as the Director of Special Projects. Serving as the lead staff for the King County Council's Law, Justice, Health, and Human Services Committee and lead budget staff overseeing health and human services budgets for several years, I am deeply familiar with the issues facing our public health system. As the Executive's government relations liaison for Harborview Medical Center, which is owned by King County and operated by UW Medicine, I understand how community, particularly those living unhoused or with behavioral health conditions rely on safety net health systems and organizations, to meet their vast health needs. My master's degree in public administration from Seattle University continues to shape how I view public service in the context of social justice.

I've lived in Whatcom County for over ten years and want to contribute my lived experience, skills, and abilities to my home community – and public health is the heart of the community.

References (please include daytime telephone number):

Dow Constantine, King County Executive - 206.263.9625
Tyler Schroeder, Deputy Whatcom County Executive - 360.778.5207

Joe McDermott King County Councilmember and Chair, King
County Board of Health - 206.477.1008
Sommer Kleweno-Walley, Harborview Medical Center Chief
Executive Officer 206.744.3036

Appointment
Requirements

I understand and agree

Signature of applicant:

Kelli S Carroll

Place Signed /
Submitted



(Section Break)



SKILLS & ABILITIES SUMMARY

- Effective public policy strategist with 27 years of public policy development and implementation expertise in housing, behavioral health, health and human services, and criminal legal system areas
- Proven public sector government relations leader with experience building and maintaining strong, positive relationships with elected officials, service providers, and community
- Experienced senior project manager of high profile, complex, sensitive regional projects
- Demonstrated expertise leading strategic planning, quantitative and qualitative analysis, and issues management
- Excellent written and oral communication abilities including public speaking, innovative facilitation, collaboration, and negotiation skills

EDUCATION

Master of Arts in Public Administration
Seattle University, 2005

Bachelor of Arts in English
Western Washington University, 1987

PROFESSIONAL EXPERIENCE

Director of Special Projects, King County Executive Office **2017-Present**

- Lead and project manage a variety of complex projects such as:
 - King County’s successful planning and passage of the historic \$1.74 billion voter approved capital bond for Harborview Medical Center and bond rescoping project
 - Roadmap to Zero Youth Detention strategic plan
 - King County’s Harbor Island Film Studio
- Serve as the Executive’s government relations liaison to Harborview Medical Center, UW Medicine, Harborview Board of Trustees, and the University of Washington.
- Review and approve all executive departments and agencies legislative reports and materials transmitted to the King County Council.
- Served as Strategic Advisor for King County’s Chief Equity and Inclusion Officer and Office of Equity, Racial, and Social Justice.
- Served as the County’s representative to a statewide Behavioral Health Apprenticeship planning group working with labor partners, behavioral health providers, and others to bring a state certified behavioral health apprenticeship program to Washington State.

Strategic Advisor, King County Department of Community and Human Services **2015-2017**

- Led a collaborative regional process to inform legislative renewal of King County’s \$135 million biennial Mental Illness and Drug Dependency (MIDD) sales tax, including working with a 30-member appointed Oversight Committee; effectively partnered with a wide array of stakeholders, members of the public, and elected officials including city and county councilmembers, judges, prosecutors, law enforcement, and other officials from dozens of jurisdictions, along with over 40 provider agencies, to develop widely supported tax package that received unanimous approval upon passage.
- Planned and executed all aspects of the county’s MIDD renewal work, including developing timelines, individual and group work plans, communication and outreach strategies, identification of emerging issues, and resolution of issues; conducted national best/promising practices research and analysis.



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- Convened transparent, accessible, public outreach and engagement processes grounded in equity and social justice practices, including targeted outreach to the county’s sub-regions and specific communities, resulting in input from over 1,000 citizens informing the development of the MIDD tax supported services plan.
 - Directed a staff team to develop and implement MIDD supported services, including updating staffing and contract models, improving operational policies and internal controls, conducting Request for Proposal/Information/Qualifications processes, and developing evaluation approaches for the nearly 50 MIDD initiatives.
 - Developed recommendations contained in MIDD and the Youth Action Plan policy documents, along with authoring proposed legislation and reports provided to the King County Council and public on MIDD and the Youth Action Plan.

Senior Principal Legislative Analyst, King County Council

2007-2015

- Provided public policy and fiscal analytical leadership and strategy development for a wide array of issues to the elected members of the King County Council, specializing in health & human services and criminal justice areas.
- Managed Council policy planning groups comprising separately elected officials, staff, community stakeholders, and system experts in collaborative group processes such as Public Defense Case Weighting Work Group and the Accountable and Integrated Health and Human Services Work Group, and jointly developed project objectives and outcomes with work groups and teams.
- Performed project manager duties for Youth Action Plan, including determining project scope, schedule, timelines, and budgets; managed consultant contracts and provided guidance and direction to other assigned analytic staff; developed community outreach and communication strategies; providing technical guidance and direction on research, analysis and data gathering.
- Represented the Council and/or Councilmembers on inter-branch and inter-jurisdictional groups including: the Mental Health and Drug Dependency Oversight Committee, King County Drug Court Executive Committee, Regional Mental Health Court Executive Committee, Veterans Court Executive Committee, and the Regional Law, Safety and Justice Committee.
- Served as policy staff lead for the King County Council Law, Justice, Health, and Human Services Committee and as lead for a variety of the Council’s Budget and Fiscal Management Budget Review Panels; managed Committee’s legislative workload, drafted agendas for Chair approval, reviewed analyses, worked with council staff and other county officials to identify and address policy matters in Committee; presented at televised public meetings.
- Conducted research and identified local and national best/promising practices to inform policy development; prepared reports, performed analysis, and developed document and reports, including ordinances and motions for Council consideration and public presentation on such topics as housing and homelessness including youth and young adult homelessness, services for incarcerated veterans, human trafficking public education campaign, and psychiatric boarding.

Senior Policy Analyst, King County Office of Management and Budget

2005-2007

- Performed policy, evaluation, strategic planning and project management for countywide projects such as the King County Sheriff’s Office operational master plan, the targeted Operational Master Plan for King County Superior Court, Adult Drug Diversion Court process evaluation, and Community Corrections Division evaluation.
- Managed policy, planning and evaluation projects that engaged separately elected officials, stakeholders and county staff in collaborative group processes.
- Served as internal consultant for special projects.



Budget Supervisor, King County Office of Management and Budget

2001-2005

- Coordinated review and analyses of budgets and financial outputs for King County health and human service departments, representing annual budgets in excess of \$500 million.
- Performed budget management and analysis activities of position control, expenditure and revenue monitoring, evaluation and implementation of annual budgets, and development of budget recommendations.
- Developed information for, and responded to, requests for information from media, community agencies and constituents.
- Trained and supervised budget analyst staff.

Budget Analyst II & III, King County Office of Management and Budget

2000-2001

- Reviewed and evaluated department budget requests.
- Worked with agency staff and Budget Office supervisors to identify budget issues for Budget Director and agency management; developed options and recommendations for department requests and issues.

Management Systems Analyst IV, King County Department of Finance

1999-2000

- Assisted with design, development and implementation of a countywide financial systems replacement project.
- Facilitated development of King County business requirements and reporting needs with department leaders.

Program Analyst II, III, IV Public Health-Seattle & King County

1997-1999

- Developed, implemented and managed \$17 million budget for Public Health's Central Region, impacting over 200 staff at five sites within the City of Seattle that provided medical and dental clinical services, along with home-based services and a variety of other programs, to the residents of Seattle and King County.
- Oversaw all administrative, hiring, and contracting on behalf of the Public Health Central Regional Administrator.

Community & Volunteer Activities

- Member, Whatcom County League of Women Voters
- Former member, King County Gender Identity and Sexual Orientation Task Force
- Former Member, Greater Seattle Business Association Scholarship Committee
- Former Chair, Whatcom County Jail Stakeholder Task Force
- Former Board Member, Women's Funding Alliance
- Former Board Member and Board Vice President, Congregation Beth Shalom